



2021 Public Policy Priorities

Executive Summary

Community Health Councils (CHC) is a non-profit, community-based research, policy, and capacity building organization. This report identifies CHC's 2021 public policy priorities and articulates how the team will pursue policy and systems change in the areas of health systems, community and economic resiliency through a detailed project plan.

Project Objectives

Develop people power and be a prominent leader in social change by influencing policy and systems change. By December 31, 2021, we will have sponsored and or led policy and systems change efforts in all three areas - health systems, community and economic resiliency.

Background

Public Policy at Community Health Councils

CHC has been on the cutting-edge of public policy and program development, working to strengthen community participation and inform state and local policies that improve community health and wellbeing. Each year the organization identifies annual policy priorities that guide CHC's policy platform. This process results in the identification of desired systems or policy change the organization seeks to realize.

CHC's Areas of Focus:

Health Systems (Sx)

Reducing disparities in health outcomes by engaging in rigorously coordinated efforts to improve access to healthcare services, quality of healthcare delivery systems, and the safety-net healthcare workforce.

Community Resiliency

Strengthening strategic partnerships, engaging in systems change efforts, building a body of research, and creating proofs of concepts to identify facilitating factors to position and sustain community driven transformation.

Economic Resiliency

Economic shocks such as recessions or a global pandemic have had and will have long-lasting impacts on the communities we serve. CHC seeks to address the economic forces affecting South Los Angeles (South LA) so we can prepare people to better withstand, recover, and ultimately avoid

economic hardships. CHC's Economic Resilience Programs are developed in response to community needs using non-extractive economic models.

Policy Vehicles

There are several types of policy vehicles available that CHC can employ to realize policy or systems change. The vehicles can be legislative, fiscal, regulatory and administrative. The policy vehicle chosen will vary by issue and depend on the barrier, constraint, problem, or market failure that CHC and/or South LA residents are experiencing and want to change. The charts below identify the types of vehicles available at the city, county and state levels within the areas of legislation, fiscal, and regulatory and administrative policy.

Legislative Policy Vehicles



City Vehicles

- Citizen Initiated Legislation
- Council Motion
- Elected City Officer Report
- City Department/Agency Report



State Vehicles

- Senate Bill
- Assembly Bill
- Ballot Initiative



County Vehicles

- Board Ordinance

Fiscal Policy Vehicles



City Vehicles

- City Budget
- City Financial, Mello-Roos and Investment Policies



State Vehicles

- State Budget



County Vehicles

- County Budget

Regulatory/Administrative Policy Vehicles



City Vehicles

- Executive directive of the Mayor
- Mayor's veto message
- Administrative regulations
- Project implementation plans and process



State Vehicles

- Executive order of the Governor
- Governor's veto message
- Administrative regulations
- Guidelines
- Project implementation plans and processes



County Vehicles

- Appeals on zone exception cases
- Hearings on county improvement districts
- Written administrative policy
- Project implementation plans and processes

Policy Timeline

The timeline below informs the window of opportunity CHC has to engage with decision makers and elected officials to present concepts for consideration. City, county, and state governments operate in cycles and it is important to understand the timing of these cycles so that CHC can effectively advocate for policy and systems change.

As identified below, the months of October, November and December are best to meet and present new legislative ideas to state elected officials and their staff. The city and county legislative timelines have shorter periods of recess and therefore it is recommended that CHC meet with city and county elected officials and their staff on an ongoing basis and as issues arise. If CHC is considering advocating for or in support of state budget allocations, engagement can begin with departments, agencies, and the Department of Finance as early as June of the prior fiscal year and up to September or October in that same year. For city budget allocations it is recommended for CHC to engage with departmental decision makers and elected officials beginning as early as January. If CHC is interested in pursuing county budget allocations it is recommended for CHC to engage with departmental decision makers and elected officials as early as October for the upcoming fiscal year. Generally, regulatory and administrative cycles are year-around and it is recommended that CHC pay particular attention to policy decisions that city, county, and state governments are considering that relate to specific programs of interest.

It is important to note that although policy accomplishments like passing legislation get the most press and media attention, generally the most impactful policy decisions occur during the implementation phase. Given this, it is recommended that advocates follow issues through the regulatory and administrative processes so that policies are implemented equitably and have a positive effect on the South LA community.

State Bills Heard in Floor & Committee Hearings
State Departments submit budget concepts to department of finance
County Budget Deliberations
City and State Budgets Adopted

June

State Recess
City, County, and State Budgets Adopted
State Agencies Meet with DOF about Budget Concepts
City Recess

July

State Bills Heard in Appropriations, Conference, and Rules Committees
State Departments Develop Budget Proposals for Next Fiscal Year
County Recess
City Recess End

Aug

Deadline to Pass and Send Bills to Governor
State Recess
City Recess

Sep

State Legislature Collects New Legislative Ideas
Governor Signs or Vetos Legislations
State Recess
County Adopts Supplemental Budget
Mayor's Office Meets with Select Departments to Discuss Budget Proposals

Oct

State Legislature Collects New Ideas
State Recess
County CEO Issues Departmental Budget Instructions for Next Fiscal Year Budget
City Recess
City Department Budgets due to Mayor's Office and CAQ

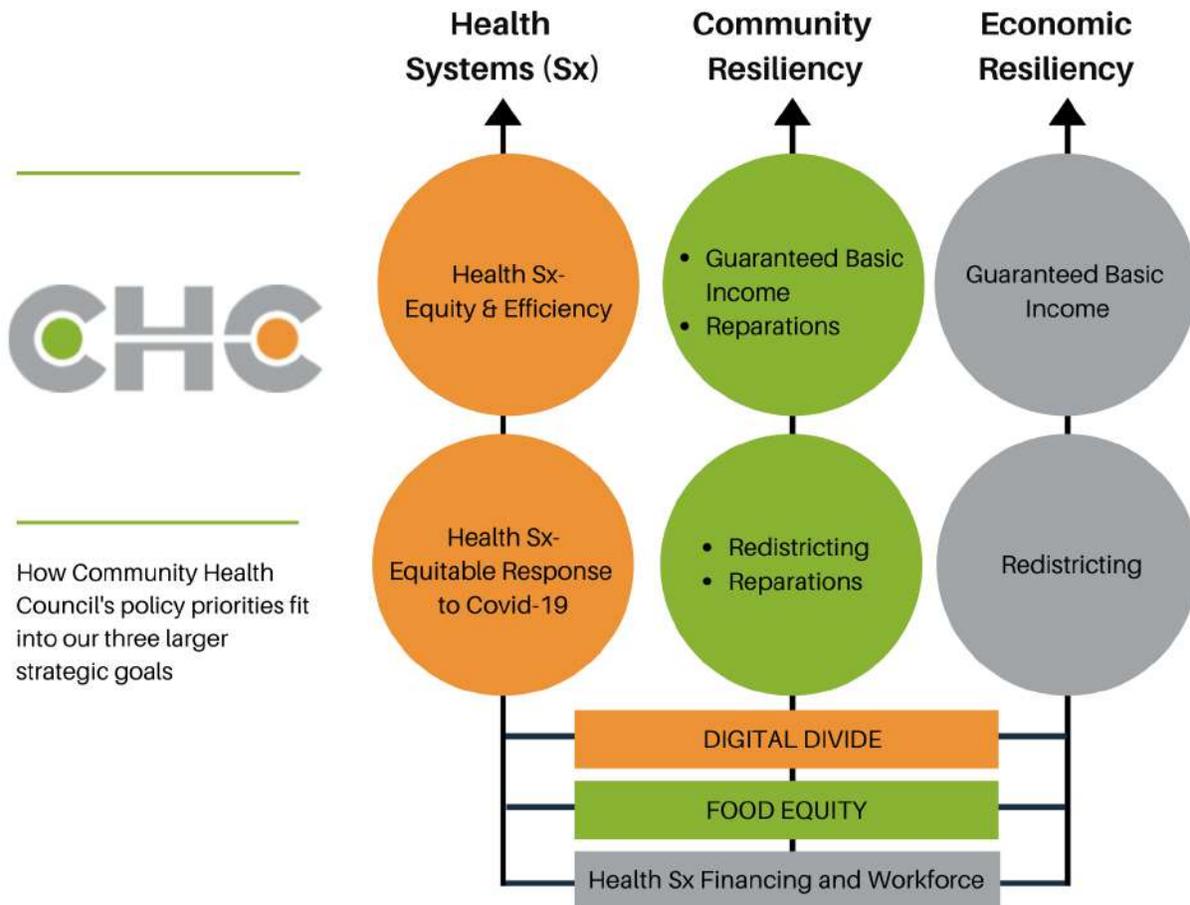
Nov

State Legislature Collects New Ideas
State Recess
City Recess

Dec

Proposed Solution

The chart below highlights how the policy priorities align with CHC's areas of focus.



Health Systems

Financing and Workforce

A. Problem

The safety net healthcare system is underfunded and lacks resources to provide a multi-faceted approach to preventative and treatment services that adequately meets the complex needs of communities like South LA.

B. Desired Systems or Policy Change

Expand sustainable funding for the non-clinical healthcare workforce including Community Health Workers.

C. How to Achieve Desired Systems or Policy Change

Work with coalition partners, state departments, and the legislature to seek a Medicaid waiver to reimburse Community Health Workers in Medi-Cal.

Financing and Workforce

A. Problem

Since the Affordable Care Act, California Legislators have enacted countless policies and regulations to streamline how individuals obtain, access, and retain their healthcare coverage with the goal of moving toward a streamlined healthcare system for all. Despite this, the COVID-19 pandemic has shown how fragmented our healthcare delivery system continues to be.

B. Desired Systems or Policy Change

Unified financing to support a streamlined healthcare system for all Californians.

C. How to Achieve

Work with coalition partners and policymakers to engage in and inform unified financing transformation efforts, including the Healthy CA for All Commission. Advocate for consumer engagement and equity-focused recommendations in these efforts.

Equity and Efficiency

A. Problem

The healthcare system in California is expensive and complex and many vulnerable residents lack access to the coverage they need. Current efficiency improvement proposals, such as the California Advancing and Innovating Medi-Cal (CalAIM) and the California Statewide Automated Welfare System (CalSAWS) seek to reform California's healthcare system, but they include several challenges related to funding and implementation.

B. Desired Systems or Policy Change

Reform the Medi-Cal system through an equitable and efficient implementation of CalAIM, CalSAWS, and other enrollment and eligibility processes. Ensure that transitions are equitable and efficient with solid technology and adequate training for those impacted by reforms.

C. How to Achieve Desired Systems or Policy Change

Strategically support the implementation processes through consumer engagement and capacity building. Work with elected officials, coalitions, and work groups to track and advocate for an efficient implementation of CalAIM and CalSAWS.

Equitable Response to COVID-19

A. Problem

Inequitable response to COVID-19 which has led to COVID-19 disproportionately negatively impacting Latinx and Black communities coupled with vaccine distribution efforts that have been inconsistent and confusing.

B. Desired Systems or Policy Change

Equitable response to COVID-19 that results in better coordination at the state level and within LA county to reduce confusion about COVID-19 and create a more equitable treatment process and streamlined vaccine distribution system.

C. How to Achieve Desired Systems or Policy Change

Work with elected officials, coalitions, and the state and local Vaccine Equity Committees to ensure policy solutions and committee activities are rooted in race equity. Advocate for city and county funding to be allocated to programs and initiatives like the Mobile Outreach for Vaccine Equity (MOVE) Program to continue expanding efforts to vaccinate residents in neighborhoods like South Los Angeles that have been disproportionately affected by COVID-19.

Community Resiliency

Redistricting

A. Problem

The redistricting process in 2021-2022 can worsen existing inequities in communities like South LA by reducing representation, lowering voter turnout, and limiting access to critical resources. Redistricting can cause tensions among minority groups. For example, in Los Angeles County the number of eligible Latino voters has increased by approximately 800,000 since 2010, with much of that growth occurring in historically Black communities.

B. Desired Systems or Policy Change

South LA residents have increased political power and are equipped to influence policy and systems change. Redistricting that ensures full representation of communities across California.

C. How to Achieve Desired Systems or Policy Change

CHC to mobilize the Best Start Regional Task Force and support their participation in state and local redistricting commission meetings to develop sample redistricting maps and submit redistricting recommendations to state and local redistricting committees.

Economic Resiliency

Guaranteed Basic Income and Reparations

A. Problem

16 percent of the population in Los Angeles County live below the poverty line, this number is higher than the national average of 13 percent. In a 2020 study conducted by the Social Change Institute of Community Health Councils (CHC), researchers found that 85 percent of mothers found themselves short on income for the month at some point in the year; resulting in 77 percent of respondents expressing that income shortages impacted their mental health at least some of the time. The median reported monthly shortage was \$443.00 and the range of shortages was from \$50 to \$2,000. Of the respondents, most mothers were most frequently worried about bills, unexpected expenses, debt, COVID-19, job loss and the financial and emotional well-being of their children.

Historical and structural racism prevents minorities from obtaining the same employment opportunities as Whites, which limits the ability to earn a living wage and contributes to the trend of Black and Brown families living below the poverty line.

The COVID-19 global pandemic has increased the rates of unemployment, poverty, and need for recovery programs.

B. Desired Systems or Policy Change

Guaranteed Basic Income (GBI) program for residents of South LA to be used as an overall solution to address issues related to wages, underemployment and economic inequity that leads to the adoption and implementation of a program of Reparations for Black Americans.

C. How to Achieve Desired Systems or Policy Change

CHC to submit a plan for a Guaranteed Basic Income pilot program for Black and Brown mothers in South LA to assess the impact a guaranteed income has on the health of the mother and her children. To study the impact a guaranteed income has on a Mother's ability to improve the wealth condition for her family by having access to financial products such as life insurance and emergency savings. To study the impact wealth building for Mother's has on the community economic ecosystem where she resides. The results of the study are being used to inform policy solutions for long-term guaranteed income programs that create a platform for wealth creation, including reparations.

CHC to engage, educate and mobilize residents of South LA and other Californians with the state Task Force to Study and Develop Reparation

Proposals for African Americans in order to advance a national conversation about reparations.

Food Equity

A. Problem

Food retailers closing stores and access to healthy nutritious food continues in South LA. Despite advocacy and community efforts to change the food landscape in South LA, the region continues to be a food desert and a food swamp.

B. Desired Systems or Policy Change

Establish an infrastructure for alternative methods of food production within urban communities and more permanent solutions that increase access to healthy food.

Establish policies and regulations related to grocers that can be implemented to achieve equitable access of food ,such as incentivizing grocery outlets with tax incentives.

C. How to Achieve Desired Systems or Policy Change

Engage elected officials and decision makers to discuss including a carve out for land use for grocery stores, farmers markets, urban food gardens, or other food related access and production to ensure that residents of urban food deserts have access to healthy and nutritious food.

Reshape the narrative about food access in South LA through an op-ed series that highlights how food access policies have shaped the lives of the urban poor and identify actions decision makers can take to transform South LA into an equitable food oasis.

Digital Divide

A. Problem

Over 2,000,000 Californians do not have access to high-speed broadband service at benchmark speeds of 100 megabits per second download.

The pre-existing digital divide and COVID-19 pandemic have generated inequities in accessing medical care via telehealth for several populations including seniors and people with disabilities. Telehealth greatly expands the ability of Californians to access medical, behavioral and oral health services, and has been prioritized across the systems during the COVID-19 pandemic, yet not all Californians have access to sufficient broadband to allow live video connections.

The COVID-19 global pandemic has amplified the extent to which broadband is essential for public safety, public health, and economic resiliency.

Current citywide efficiency proposals, such as implementing a \$5 million one-time funding proposal for digital inclusion and to address the digital divide by improving connectivity, increasing accessibility, and coordinating with telecommunications and private sector companies has challenges related to implementation.

B. Desired Systems or Policy Change

To achieve digital equity for all and close the digital divide for under-resourced residents.

C. How to Achieve Desired Systems or Policy Change

Strategically support the implementation processes through consumer engagement and capacity building. Work with elected officials, coalitions, and work groups to track and advocate for an equitable and efficient implementation of digital divide reduction programs.

Statement of Work

Below are the specific, measurable, achievable, relevant and time-bound goals to result in CHC's ability to sponsor or lead policy and systems change efforts in the areas of health systems, and community and economic resiliency. The chart identifies the teams, the level of government where systems or policy change is being sought, and the monthly activity targets to achieve each policy goal by December 31, 2021.

Target: December 31, 2021	
<p>Health Systems Financing & Workforce</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Introduce and advance a policy proposal (legislative or administrative) to reimburse Community Health Workers in Medi-Cal in partnership with CHC's healthcare coalition members.</p>
<p>Health Systems Healthcare Equity & Efficiency</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Engage in and provide input to the Healthy CA for All Commission to ensure their work is informed by the priorities of our healthcare coalitions. Author and submit a final comment letter signed by coalition members outlining priorities and recommendations for the Commission's final report on unified financing options for California. Advocate for an equitable and efficient migration to the new CalSAWS system, and an equitable and efficient implementation of CalAIM.</p>

<p>Health Systems COVID-19 & Vaccine Distribution</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Ensure the ongoing COVID-19 vaccination and outreach efforts are serving the needs of South LA residents. Monitor the statewide and local LA committees and workgroups to ensure policy solutions prioritize race equity.</p>
<p>Guaranteed Basic Income</p> <p>Russia Chavis, Tomas Duran, Claudia Echeverria (Local)</p>	<p>Submit a plan and policy recommendations for a Guaranteed Basic Income pilot program and meet with pilot partners and funders.</p>
<p>Reparations</p> <p>Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)</p>	<p>Serve as an intermediary to facilitate communication between the state Reparations Task Force and South LA residents whereby policy recommendations from the community are submitted to the Chair of Reparations Task Force,</p>
<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (State, Local)</p>	<p>Meet with potential sponsors and submit draft legislative language that prioritizes food access in land use policy. Food equity op-ed series is adopted by a news outlet.</p>
<p>Digital Divide</p> <p>Claudia Echeverria, Intern (Local)</p>	<p>Meet with local departments and submit policy recommendations to local entities responsible for implementing a \$5 million one-time funding allocation for digital inclusion to ensure South LA residents realize improved access to digital connectivity.</p>
<p>Redistricting</p> <p>Erika Pinto, Intern (State, Local)</p>	<p>Mobilize the South LA community to submit maps and policy recommendations to state and local redistricting commissions identifying voting boundaries.</p>
<p>Target: June 30th, 2021</p>	
<p>Health Systems Financing & Workforce</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Research existing legislation related to this effort and other policy activity at the state level. Read the CHC “Role of Community Health Workers in Health Systems Report.” Identify the variables and indicators needed for analysis, and share with the Research and Evaluation Team.</p>

<p>Health Systems Healthcare Equity & Efficiency</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Review the Healthy CA for All Commission meeting materials and the initial draft report prepared by the committee consultants. Attend the June Commission meeting and identify issue areas of importance and opportunities for engagement.</p> <p>Connect with local and state partners about the CalSAWS migration, and connect local partners to state advocacy efforts. Prepare a list of questions from LA Advocates regarding the migration to submit to DPSS or the Board of Supervisors. Monitor any relevant CalAIM meetings or webinars.</p>
<p>Health Systems COVID-19 & Vaccine Distribution</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Review the meeting materials for the Los Angeles COVID Equity Taskforce and for the California Community Vaccine Advisory Committee. Monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.</p>
<p>Guaranteed Basic Income</p> <p>Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)</p>	<p>Finalize GBI pilot concept paper, meet with Dr. Heger, meet with Price of Motherhood report researchers, discuss pathway to support and partner with the Compton Pledge GBI program, read JFI materials, Research and study GBI programs, identify variables and indicators for analysis</p>
<p>Reparations</p> <p>Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)</p>	<p>Calendar Reparations task force meetings, participate in June task force Meeting, publish blog article about CHC's participation, create a plan for engagement in the CA Reparations Task Force</p>
<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)</p>	<p>Research land use and housing policy, identify individuals/stakeholders that would be in opposition or support, define the name /branding for the coalition or identify a coalition to participate in, begin policy landscape analysis, prepare Op-Ed series concept paper, calendar major food movement dates, identify variables and indicators for analysis and to build the case and share with the Research and Evaluation Team</p>
<p>Digital Divide</p> <p>Claudia Echeverria, Intern (Local)</p>	<p>Research issues and track budget actions and submit letter in support of \$5 million one-time funding for digital inclusion to ensure South Los Angeles residents realize improved access to digital connectivity, attend and participate in the digital divide coalition</p>
<p>Redistricting</p> <p>Erika Pinto, Intern (State, Local)</p>	<p>Research and identify entities responsible for redistricting, calendar and attend redistricting commission meetings, identify individuals/stakeholders, present issue at Best Start town hall meetings or local council, develop a mobilization and communications strategy that includes a marketing brand</p>
<p>Target: July 31st, 2021</p>	

<p>Health Systems Financing & Workforce</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Research other states that reimburse for Community Health Workers and meet with Research and Evaluation Team to learn about additional secondary data that may be available or collect new data to support our advocacy position. Identify key stakeholders and supportive partners. Review additional existing research. Begin to identify the political will and understand the state plan amendment process.</p>
<p>Health Systems Healthcare Equity & Efficiency</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Attend the July Commission meeting and identify key discussion points and issue areas of high importance to CHC and the CKF and LA Access coalitions. Determine a small group of coalition members who can meet ad hoc prior to the August Commission meeting. Connect with the foundations leading the Community Engagement efforts and determine how CHC can be involved. Connect with local and state partners to further flesh out necessary actions for CalSAWS advocacy. Encourage partners to participate in user testing.</p> <p>Attend Department of Health Care Services' consumer-focused stakeholder meetings and any relevant webinars or meetings to stay abreast of CalAIM developments.</p>
<p>Health Systems COVID-19 & Vaccine Distribution</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Continue to monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.</p>
<p>Guaranteed Basic Income</p> <p>Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)</p>	<p>Research and study guaranteed income programs, meet with pilot programs to understand how they framed their studies, meet with Federal Reserve Bank, schedule meeting with Jain Family Institute, Publish Blog article on CHC's GBI work, identify variables and indicators for evaluation</p>
<p>Reparations</p> <p>Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)</p>	<p>Participate in Reparations Task Force meeting, publish blog article, meet with a member of the Task Force, develop a coalition, and prepare a follow-up webinar series to match the themes of each task force meeting, identify variables and indicators</p>
<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)</p>	<p>Research other states, meet with the Research and Evaluation Team to learn about additional secondary data that may be available or collect new data to support our advocacy position, review research and connect with key stakeholders, develop/engage with coalition and decision makers to identify political will, determine if this will be a state or local policy and identify potential bill sponsors and opponents, meet</p>

	with food system actors (grocers, distributors, etc.) complete the policy landscape analysis, identify media outlets to submit op-ed series and create submission pitch
Digital Divide Claudia Echeverria, Intern (Local)	Determine if a team or coalition is best to advocate for inclusivity in implementation, identify local departments responsible and key staff responsible for implementation.
Redistricting Erika Pinto, Intern (State, Local)	Branded coalition will participate in redistricting commission meetings, find a technical expert to explain redistricting and support map making, develop a webinar (identify panelists, date and time, format, topics, materials, etc.), survey community about redistricting questions they may have
Target: August 31st, 2021	
Health Systems Financing & Workforce Sonya Vasquez, SHPA, Intern (State)	Convene the coalition of supporters to create an analysis and begin building an advocacy plan and communications plan with tools. Begin identifying champions (legislative or administrative) to work with the coalition. Continue research efforts, monitor state and local policy efforts, conduct key informant interviews and focus groups with groups like health plans, etc.
Health Systems Healthcare Equity & Efficiency Sonya Vasquez, Stephanie Thornton, Intern (State)	Convene a small group of CKF/LA Access partners prior to the August 25th Commission meeting and discuss talking points and priorities. Prepare public comment or written comment with partners, and submit at the August meeting. Move forward with the CalSAWS DPSS or Board of Supervisors strategy as necessary. Assist in distributing state communications materials around both CalSAWS and CalAIM. Continue monitoring CalAIM meetings and waiver process discussions.
Health Systems COVID-19 & Vaccine Distribution Sonya Vasquez, Stephanie Thornton, Intern (State)	Continue to monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.
Guaranteed Basic Income Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)	Frame GBIP tracking and evaluation, process, meet with CHC Research and Evaluation Team, meet with UCLA
Reparations Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)	Participate in Task Force meeting, publish blog article, Meet with a member of the Task Force, coalition to identify specific recommendations, host follow- up webinar

<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)</p>	<p>Find champion(s) that will work with the coalition, coalition to prepare problem statement and draft language providing authority to make food a land use priority, continue research efforts, monitor state and local policy efforts, conduct key informant interviews and focus groups like food policy councils, finalize 1 article</p>
<p>Digital Divide</p> <p>Claudia Echeverria, Intern (Local)</p>	<p>Coalition to prepare problem statement</p>
<p>Redistricting</p> <p>Erika Pinto, Intern (State, Local)</p>	<p>Host redistricting webinar, write blog article about webinar, learn how to use mapping tools and meet with coalition to prepare South LA map and coalition representatives to attend redistricting commission meetings</p>
<p>Target: September 30th, 2021</p>	
<p>Health Systems Financing & Workforce</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Identify and secure the coauthors/champions of legislation or administrative action. With the coalition of supporters, create advocacy plan and communications plan with necessary tools (i.e. fact sheet, talking points, etc). Convene support coalition on a regular basis.</p>
<p>Health Systems Healthcare Equity & Efficiency</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Attend the September 23rd Commission meeting on “Provider Payments” and provide public comment or written comment in partnership with coalition members. Prepare an update for the CKF/LA Access coalitions about the Provider Payments meeting. Continue to monitor the Cal AIM implementation and activities, and determine opportunities for CHC to engage. Continue implementing DPSS or Board of Supervisors strategy around CalSAWS as needed; assist in uplifting any challenges identified in the C4 migration.</p>
<p>Health Systems COVID-19 & Vaccine Distribution</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Continue to monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.</p>
<p>Guaranteed Basic Income</p> <p>Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)</p>	<p>Frame GBIP distribution and project management, meet with vendor who can support distribution.</p>

<p>Reparations</p> <p>Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)</p>	<p>Participate in Task Force meeting, publish blog article, Meet with a member of the Task Force, coalition to identify specific recommendations, host follow- up webinar</p>
<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)</p>	<p>Create and implement a communications plan (fact sheet & talking points), continue research, monitoring and coalition meetings continue, draft policy analysis and policy recommendations, schedule meetings with bill sponsors and departments and agencies responsible for implementation, finalize 1 article</p>
<p>Digital Divide</p> <p>Claudia Echeverria, Intern (Local)</p>	<p>Coalition to draft policy recommendations to improve digital access for South Los Angeles Residents</p>
<p>Redistricting</p> <p>Erika Pinto, Intern (State, Local)</p>	<p>Coalition representatives to attend redistricting commission meetings and continue to prepare South LA map</p>
<p>Target: October 31st, 2021</p>	
<p>Health Systems Financing & Workforce</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Work with coalition partners to implement advocacy plan and communications plan, and secure the legislative or administrative champions. Determine appropriate channel for action (i.e. will this be legislation? Administrative advocacy through the waiver process? Budget?)</p>
<p>Health Systems Healthcare Equity & Efficiency</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Attend the October 11th Commission meeting on “Financing and Federal Engagement” and provide public comment if applicable. Convene ad hoc group of coalition partners to determine how to structure final end of year comment letter summarizing key priorities and recommendations to inform the Commission’s final report. Continue to monitor and engage in CalAIM as needed. Educate LA partners about CalSAWS and the YBN changes in order to support state advocacy efforts.</p>
<p>Health Systems COVID-19 & Vaccine Distribution</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Continue to monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.</p>

Guaranteed Basic Income Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)	Frame GBIP policy and advocacy strategy.
Reparations Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)	Participate in Task Force meeting, publish blog article, meet with a member of the Task Force, coalition to identify specific recommendations, host follow-up webinar.
Food Equity Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)	Tentative: meet with potential bill sponsors and/or administrative staff, meet with coalition, finalize 1 article
Digital Divide Claudia Echeverria, Intern (Local)	Prepare fact sheet and talking points
Redistricting Erika Pinto, Intern (State, Local)	Tentative: attend redistricting commission meetings and continue to prepare South Los Angeles map
Target: November 30th, 2021	
Health Systems Financing & Workforce Sonya Vasquez, SHPA, Intern (State)	Draft legislative or administrative language and amend based on feedback with coalition and potential sponsors/authors.
Health Systems Healthcare Equity & Efficiency Sonya Vasquez, Stephanie Thornton, Intern (State)	Provide an update on the Commission activities to CKF and LA Access and convene-if necessary- partner group. Attend the November meeting on “Ensuring a Smooth Transition” and provide public comment. Begin drafting final end of year sign-on letter to Commission. Continue to monitor and engage in CalAIM as needed. Monitor the LA Cal SAWS transition and lift up local challenges with state partners.
Health Systems COVID-19 & Vaccine Distribution Sonya Vasquez, Stephanie Thornton, Intern (State)	Continue to monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.

<p>Guaranteed Basic Income</p> <p>Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)</p>	<p>Frame GBIP long-term sustainability</p>
<p>Reparations</p> <p>Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)</p>	<p>Participate in Task Force meeting, publish blog article, meet with a member of the Task Force, coalition to identify specific recommendations, host follow- up webinar</p>
<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)</p>	<p>Tentative: amend language based on feedback from potential sponsors, finalize 1 article</p>
<p>Digital Divide</p> <p>Claudia Echeverria, Intern (Local)</p>	<p>Meet with entities responsible for implementing \$5 million one-time funding for digital inclusion to ensure South Los Angeles residents realize improved access to digital connectivity</p>
<p>Redistricting</p> <p>Erika Pinto, Intern (State, Local)</p>	<p>Tentative: attend redistricting commission meetings and finalize South LA map and share out status with CHC team</p>
<p>Target: December 31st, 2021</p>	
<p>Health Systems Financing & Workforce</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Begin moving the policy proposal through the correct policy channel and executing the communications and advocacy plans.</p>
<p>Health Systems Healthcare Equity & Efficiency</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Submit a final letter to the Commission summarizing the priorities and recommendations of our healthcare coalitions to advance universal financing. Secure at least twenty sign-ons to the letter from CKF/LA Access members.</p> <p>Continue to monitor and engage in CalAIM as needed. Determine Cal SAWS priority actions for 2022.</p>
<p>Health Systems COVID-19 & Vaccine Distribution</p> <p>Sonya Vasquez, Stephanie Thornton, Intern (State)</p>	<p>Continue to monitor ongoing vaccine updates and equity metrics, including expanded eligibility for youth.</p>

<p>Guaranteed Basic Income</p> <p>Russia Chavis, Tomas Duran, Claudia Echeverria, Intern (Local)</p>	<p>Submit a plan and policy recommendations for a Guaranteed Basic Income pilot program and meet with pilot partners and funders</p>
<p>Reparations</p> <p>Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator (State)</p>	<p>Serve as an intermediary to facilitate communication between the state Reparations Task Force and South LA residents whereby policy recommendations from the community are submitted to the Chair of Reparations Task Force</p>
<p>Food Equity</p> <p>Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Intern (Local or State)</p>	<p>Tentative: meet with potential sponsors and/or staff and re-submit issue and language, op-ed series is selected by a news outlet for publication</p>
<p>Digital Divide</p> <p>Claudia Echeverria, Intern (Local)</p>	<p>Meet with local departments and submit policy recommendations to local entities responsible for implementing \$5 million one-time funding for digital inclusion to ensure South Los Angeles residents realize improved access to digital connectivity</p>
<p>Redistricting</p> <p>Erika Pinto (State, Local)</p>	<p>Tentative: submit maps and policy recommendations to state and local redistricting commissions identifying voting boundaries for South Los Angeles</p>

Approvers

Russia Chavis, Michelle Burton, Veronica Flores, Sonya Vasquez

Project Team

Lead Team: Michelle Burton, Russia Chavis, Claudia Echeverria, Policy Administrative Coordinator, Erika Pinto, Stephanie Thornton, and Sonya Vasquez.

As needed: Best Start Regional Task Force members, CHC Finance Team, CHC Research and Evaluation Team, Interns, Tomas Duran, Veronica Flores, Alejandra Marroquin, Albert Ramirez, Rebecca Ratzki, and Sadio Woods.

Risks

Factors that may affect CHC's ability to achieve policy goals include the following

- A. Change in elected officials or departmental political priorities
- B. Elected officials or decision makers do not make themselves available to meet and therefore delay CHC's timeline
- C. Policy opponents successfully advocate in opposition of CHC's objectives
- D. Elected officials and administrative bodies oppose CHC's objectives or want to take an incremental approach to address the policy issues
- E. Changes in staff
- F. Limited funding or state and local budget constraints
- G. Limited legal (legislative, administrative or regulatory) authority to adopt and implement CHC policy priorities
- H. Elected officials veto legislation led by CHC or redline budget allocations Overall social-political climate shifts as a result of a recession, natural disaster, etc.
- I. Litigation and legal challenges
- J. Other unknown risks